

City of London: Projects Procedure Corporate Risks Register

Project Name:	St Bartholomew's Hospital environmental enhancem	PM's overall risk rating:	Low	CRP requested this gateway:		Average unmitigated risk:	0.0	Open Risks:	0
Unique project identifier:	PV11057	Total estimated cost (exc risk):	£ 565,369	Total CRP used to date:	£ -	Average mitigated risk score:	0.0	Closed Risks:	12

General risk classification										Mitigation actions										Ownership & Action			
Risk ID	Gateway	Category	Description of the Risk	Risk Impact Description	Likelihood Classification pre-mitigation	Impact Classification pre-mitigation	Risk score	Costed impact pre-mitigation (£)	Costed Risk Provision requested Y/N	Confidence in the estimation	Mitigating actions	Mitigation cost (£)	Likelihood Classification on post-mitigation	Impact Classification on post-mitigation	Costed impact post-mitigation (£)	Post-Mitigation risk score	CRP used to date	Use of CRP	Date raised	Named Departmental Risk Manager/Coordinator	Risk owner (Named Officer or External Party)	Date Closed OR/Realised & moved to issues	Comment(s)
R1	5	(10) Physical	Project not delivered to programme	There is a possibility the project programme will be impacted by developer (St Bart's) activities adjacent to the project area. It is necessary to address this with regards to Giltspur Street where the developer has erected hoarding to facilitate their build.	Likely	Minor	4	£0.00	N		Keep in regular contact with the developer/other stakeholders and be aware of any changes to their programme and communicate them in a timely manner	£0.00	Likely	Minor	£0.00	4	£0.00		01/06/19	DBE	Emmanuel Ojugo	02/10/23	WORKS ARE UNDERWAY
R2	5	(10) Physical	Trees cannot be planted due to a lack of depth or utilities	Site conditions may impact the ability to plant trees and not fulfil the need to increase greenery in an area that has low coverage.	Possible	Minor	3	£0.00	N		Site surveys have been carried out and tree locations will be optimised to reduce the possibility of site conditions having a negative impact. Alternative locations and solutions have been identified should some sites prove difficult to plant trees, the main solution being a build out on a section of Giltspur Street.	£0.00	Unlikely	Minor	£0.00	2	£0.00		01/06/19	DBE	Emmanuel Ojugo	02/10/23	TREES TO BE INSTALLED THIS PLANTING SEASON
R3	5	(3) Reputation	Failure to complete works in Little Britain now that the Hospital have vacated the area and the Bart's Close Development near completion	Failure to complete the improvement works in line with the S106 agreement, would negatively impact the good relationship the city has with local developers and stakeholders, given the extensive regeneration investment in the area.	Possible	Major	12	£0.00	N		Discuss and agree to the removal of hoarding currently occupying a section of Little Britain with Highways to meet the programme	£0.00	Unlikely	Serious	£0.00	4	£0.00		01/06/19	DBE	Emmanuel Ojugo	02/10/23	
R4	5	(10) Physical	Impact of Crossrail in the surrounding area	Crossrail programme will increase the potential for visitors to the area, it is essential that the arterial streets in the area are fit for purpose to support the current regeneration activity. However, there is little physical impact on the City's works programme.	Unlikely	Minor	2	£0.00	N		Maintain dialogue with the Crossrail to ensure minimal impact on City's work programme	£0.00	Unlikely	Minor	£0.00	2	£0.00		01/06/19	DBE	Emmanuel Ojugo	02/10/23	
R5	5	(4) Contractual/Partnership	Delays to the Procurement of materials	A significant delay to the receipt of materials will impact the programme for implementation	Possible	Serious	6	£0.00	N		Agree priorities with the Col Chamberlain and maintain dialogue with Highways Manager/ Term Contractor to establish procurement targets to inform the programme and meet stakeholders expectations.	£0.00	Likely	Minor	£0.00	4	£0.00		01/06/19	DBE	Emmanuel Ojugo	02/10/23	
R6	5	(6) Safeguarding	Access to Little Britain and TEZ (Ring of Steel) is impeded	Access to northern section of Little Britain (with West Smithfield) may be required to facilitate works in the area. The TEZ may restrict movement of materials	Possible	Minor	3	£0.00	N		The design has already incorporated some flexibility into the TEZ profile in Little Britain to enable Emergency Access. This flexibility will also be extended to facilitate activity in the area temporarily, whilst works are underway.	£0.00	Unlikely	Minor	£0.00	2	£0.00		01/06/19	DBE	Emmanuel Ojugo	02/10/23	
R7	5	(5) H&S/Wellbeing	Noisy Works	Noisy Works could generate complaints from local occupiers and delay the programme	Likely	Minor	4	£0.00	N		All noisy works times will be agreed with Environmental Health Officers and communicated with local occupiers. Flexibility is also built in to allow for these times to be altered occasionally.	£0.00	Possible	Minor	£0.00	3	£0.00		01/06/19	DBE	Emmanuel Ojugo	02/10/23	
R8	5	(5) H&S/Wellbeing	Impact of Covid-19 on works	Due to Covid-19 the programme may be impacted by measures that may reduce activity and extend the programme	Likely	Serious	8	£0.00	N		1. The City have developed a Covid-19 response. The Highway Authority and Term Contractor have agreed a Covid-19 response that is compliant that will enable works to go ahead safely. 2. Any Covid-19 related intervention measures will be incorporated into the design for Mark Lane and the wider area.	£0.00	Possible	Minor	£0.00	3	£0.00		15/03/20	DBE	Emmanuel Ojugo	02/10/23	
R9	5	(10) Physical	Access is limited in a section of Little Britain	Emergency Access for ambulances is located on a small section of Little Britain (approx. 3.3sqm) and may impact the programme of resurfacing works at that section.	Likely	Minor	4	£0.00	N		Having spoken to the hospital, when works are scheduled, the access for Ambulances can be temporarily re-routed but this must be communicated in a timely manner	£0.00	Possible	Minor	£0.00	3	£0.00		15/10/19	DBE	Emmanuel Ojugo	02/10/23	

R10		(3) Reputation	Unknown impacts of Target Operating Model on Staff Resources	Target Operating Model may have wider impacts in service delivery if structure is significantly altered with redundancies, leavers and new roles	Likely	Serious	8	£0.00	N		Reappraise Roles and Responsibilities. May require budget adjustments and acquiring external services previously delivered internally.	£0.00	Possible	Minor	£0.00	3	£0.00		01/09/21	Env Dept (formerly DBE)		02/10/23
R11		(3) Reputation	Delay in Programme due to Capital Programme Review	Project programmes were put on hold to carry out a review of Capital projects, temporarily impacting project schedules.	Likely	Serious	8	£0.00	N		Await outcome of CPR and seek approval to extend the work programme	£0.00	Likely	Minor	£0.00	4	£0.00		01/08/22	City Chamberlain		02/10/23
R12		(2) Financial	Inflation of material costs	Inflation may cause a rise in the unit cost of materials	Likely	Minor	4	£0.00	N		A schedule of rates have been agreed with the Term Contractor (began July 2022), these costs have been factored into the latest works estimates.	£0.00	Possible	Minor	£0.00	3	£0.00		01/08/22	Env Dept (formerly DBE)		02/10/23
R13								£0.00				£0.00					£0.00					
R14								£0.00				£0.00					£0.00					